



REACHING NEW HEIGHTS 2018 ANNUAL REPORT



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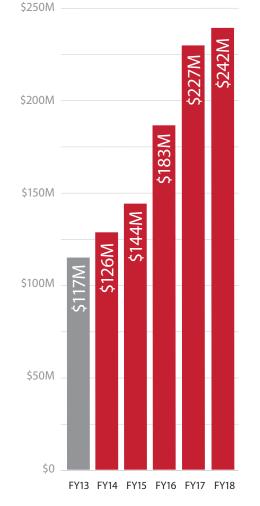
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University of Georgia alumni Charles Kelley (BBA '04) and Dave Haywood (BBA '04) of the multiplatinum trio Lady Antebellum delivered the spring undergraduate Commencement address. They urged the graduates of the class of 2018 to follow their dreams and passions and closed their remarks with a beautiful rendition of "Georgia on My Mind."

NEW HEIGHTS REACHING. FY 14-18 SNAPSHOT

106 PERCENT INCREASE IN ANNUAL FUNDRAISING



In the summer of 2013, the University of Georgia cast a bold vision for the future, a vision to reach new heights of excellence across every facet of its mission. Five years later, with dedicated faculty, staff, students, alumni, and friends leading the way, that vision is becoming a reality.

Today, our outstanding students are completing their degrees and securing employment at unprecedented rates. The talented faculty who teach them are pushing the boundaries of knowledge, creating new technologies, and making discoveries to help people at home and around the world. The University's positive impact is expanding all across Georgia. New partnerships with communities and organizations continue to form, and existing ones grow even stronger. Loyal alumni and friends are supporting the mission of the University at a level unimaginable five years ago, enabling new projects, initiatives, and programs to take flight.

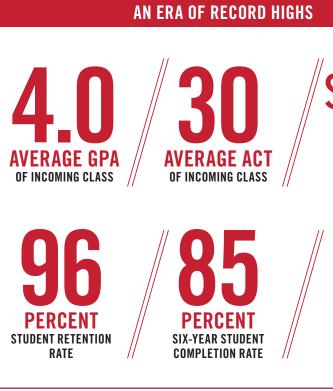
Never before has this University experienced a period of such tremendous success and achievement, and-as the pages of this report illustrate-this path of profound transformation and impact is only just beginning. It is a special time at a special place, and the future of our University has never looked brighter.





PERCENT INCREASE IN APPLICATIONS FOR UNDERGRADUATE ADMISSION OVER FIVE YEARS

26,500 UNDERGRADUATE ADMISSION APPLICATIONS IN FY18

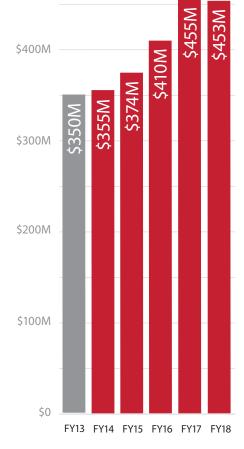


BILLION IMPACT ON GEORGIA

PERCENT **STUDENT CAREER** PLACEMENT RATE



\$500M



Reaching New Heights 3

LETTER FROM THE PRESIDENT



JERE W. MOREHEAD PRESIDENT

The conclusion of the 2018 Fiscal Year marks another exceptional year in the storied history of the University of Georgia-the birthplace of public higher education in America. It also marks the end of my fifth year serving as UGA's President. With unprecedented support from our alumni and friends, UGA has reached new heights of excellence across all areas of our mission. Before taking this role, I never thought it would be possible to accomplish as much as we have together in such a short period of time.

Over the past five years, fundraising has skyrocketed. Annual donations have increased 106 percent to \$242 million-indicating an expanded culture of giving at this institution. Our generous donors have established 523 scholarships for students to attend UGA, transforming lives for generations to come. Alumni and friends also have created 62 endowed faculty positions to recruit and retain leading scholars and scientists.

The University's academic metrics are soaring as well. Applications for undergraduate admissions have increased by 30 percent over the past five years, and each class of incoming students has surpassed its predecessor in terms of academic qualifications. And, more importantly, our students are excelling in the classroom as measures of student success continue to reach record levels.

UGA also has launched several major hiring initiatives to magnify the impact of our vital teaching, research, and service missions. The University's total research and development expenditures are up nearly 30 percent over the past five years-at \$453 million in FY18-and our economic impact on the state is now estimated at \$5.7 billion.

The physical footprint of this University has transformed over the past five years. In fact, since I took office, 1.7 million square feet of facilities space has been constructed or renovated to enhance the academic mission. UGA has built a new Science Learning Center, Business Learning Community, a residential facility in Washington, DC, and an Indoor Athletic Facility, among other critical facilities projects.

These and many other achievements were reached because-united and determined-our students, faculty, staff, alumni, and friends worked together to help UGA expand the boundaries of what is possible. And, we are not done yet. As you will see in the pages that follow, the University has launched a number of new initiatives to expand scholarship support for our students, further enhance our learning environment, and solve grand challenges for our state, nation, and world.

As we continue our important work, I remain deeply grateful to the entire UGA family for its support and dedication to advancing our beloved University. I am honored to serve as this great institution's President, and I am excited about all that we will accomplish together in the years ahead

Tere W. Muhread

WILLIAM DOUGLAS, CHAIR

UNIVERSITY OF GEORGIA

FOUNDATION



This year, the board has focused on implementing its newly adopted strategic plan, and I'd like to thank our vice chair, John Crawford, for leading this effort. Under his leadership, we have successfully restructured our board to best leverage the talents of our trustees and fulfill the foundation's mission.

The UGA Foundation Board of Trustees is among the most loyal of UGA advocates. All of the board's members contribute financially to support UGA Foundation priorities. Notably, more than half of the trustees have established a Georgia Commitment Scholarship. Most of them also give even more of themselves, including much of their precious time. They have hosted events, met with donors, spoken to classrooms, and written notes, all in the name of enriching the quality of education at the University of Georgia.

I'm thrilled to welcome a new class of trustees. These individuals are passionate about the University and its students, and I know they are also ready to roll up their sleeves and get to work. I'm confident that their dedication and involvement will make us even better and help us to reach even more students.

Working alongside President Morehead is a great privilege. Like him, we want to see this University and its students succeed. We support the initiatives and programs that he has set forth, and we share his vision for continuing to propel this University forward. I am exhilarated about the year ahead, as I know we're only just beginning.

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FROM THE CHAIR

For more than 80 years, the UGA Foundation has been serving the University of Georgia. The last five years, during which I've had the honor of serving on the UGA Foundation board in a leadership role, have been among the most exciting years in its long history. Success metrics continue to trend upward, thanks, in part, to the UGA Foundation, its trustees, and its generous donors, all of whom are committed to the University of Georgia.

EVOLVING UNDERGRADUATE EDUCATION

The world awaiting today's college graduates is changing rapidly. It is becoming more data and information driven, propelled by an endless groundswell of new technologies. Its challenges are growing in number, scale, and complexity, demanding new partnerships and approaches that span academic disciplines and skill sets. To prepare UGA students to be successful in this evolving world, the University must evolve along with it, and—thanks to the President's Task Force on Student Learning and Success—it is.

In February 2017, President Morehead charged the task force with identifying opportunities to strengthen the rigorous educational experiences of our students, inside and outside the classroom. Ten months later, after intensive study, the group delivered its response: a series of strategic recommendations to align undergraduate education more closely with the changing realities of the world around us. The University community quickly endorsed these recommendations and began mobilizing to implement them.

Recommendations of the Task Force on Student Learning and Success included:

- Elevate writing and data literacy across the curriculum
- Transform classrooms and courses to expand active learning
- Enhance support for first-year students, transfer students, and students from rural areas
- Engage students more deeply in the grand challenges of our time
- Promote team-based learning to foster collaboration and problemsolving skills
- Build a faculty mentoring program around best practices in teaching and learning

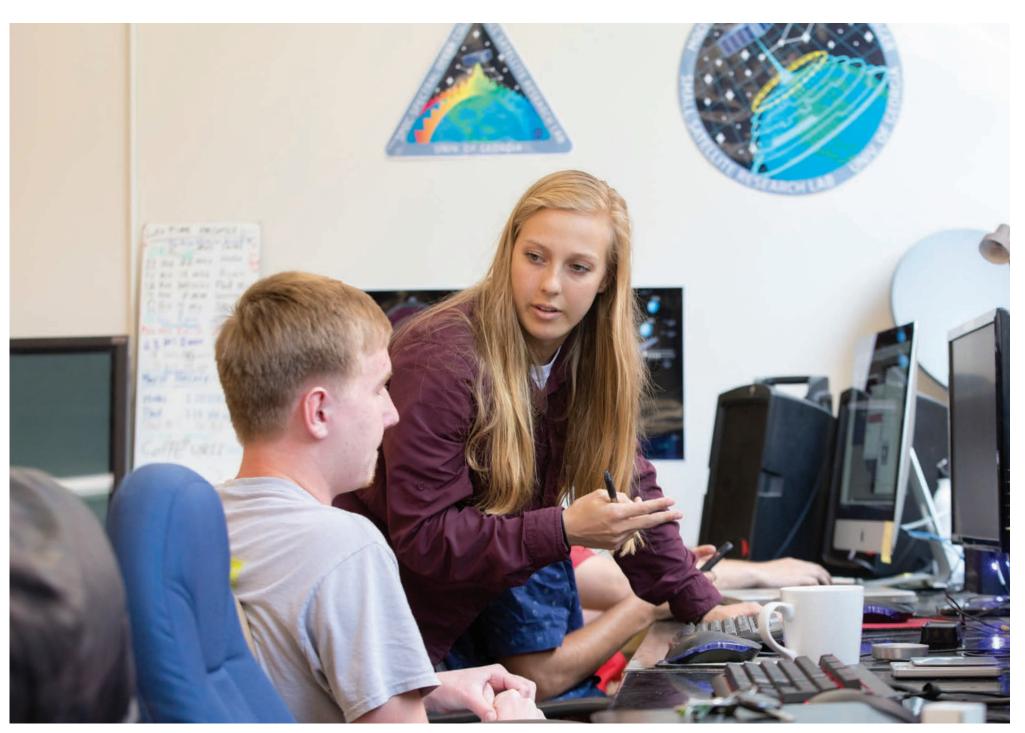


Rahul Shrivastav Vice President for Instruction



Victor Wilson Vice President for Student Affairs

Vice President for Instruction Rahul Shrivastav and Vice President for Student Affairs Victor Wilson co-chaired the President's Task Force on Student Learning and Success. The task force's recommendations, which were presented in December 2017, are now guiding the continued evolution of UGA's world-class learning environment.



Once reserved for business and high-tech fields, the data revolution has expanded to all sectors of human endeavor. Data literacy is no longer optional for success in our democracy and our economy: It is imperative. For that reason, the University is developing a proposal to ensure data literacy is a cornerstone of undergraduate education by fall 2019.







to expand active learning across campus.

Following the recomendations of the task force, the University launched the All Georgia Program, a cohort-based initiative for students from rural areas of the state. It combines financial and academic resources with mentorship and leadership opportunities to provide a tailored network of support.

The All Georgia Program is one of many steps the institution is taking to ensure that every student at UGA–regardless of background–is set up to be successful in the classroom and in life after graduation.



A growing body of research points to the effectiveness of active learning techniques in the classroom. These techniques effectively engage students in their education and have been shown to deepen understanding and improve academic performance. UGA is renovating classrooms and revamping courses

A GRAND INITIATIVE

Jennifer Frum Vice President for Public Service and Outreach

Vice President for Public Service and Outreach Jennifer Frum is chairing a presidential working group focused on deepening undergraduate student learning and engagement around the grand challenges of our time. Frum is ideally positioned to lead this effort as head of UGA's outreach, engagement, and economic development efforts across Georgia.

GENERATIONS //////OF IMPACT

Scholarships can transform the lives of students—and their families—for generations to come. It was this powerful idea that launched the Georgia Commitment Scholarship Program in January 2017, with a focus on removing financial barriers for students from low-income backgrounds.

Through the program, the University of Georgia Foundation matches—dollar for dollar—gifts to establish endowed needbased scholarships to double their impact. In FY18, donors established 145 scholarships, bringing the total to 260. Because these scholarships are endowed, they will provide grants every year, in perpetuity, to academically qualified students with unmet financial need. Countless lives and futures will be changed forever by these scholarships.

During the 2017-18 academic year, there were 92 Georgia Commitment Scholarship recipients on campus, including Mitzi Samano Leano, Savonte Wilson, and Cameron Falk, whose stories are featured here. This cohort of students is the first of many that will be impacted by this incredible program.

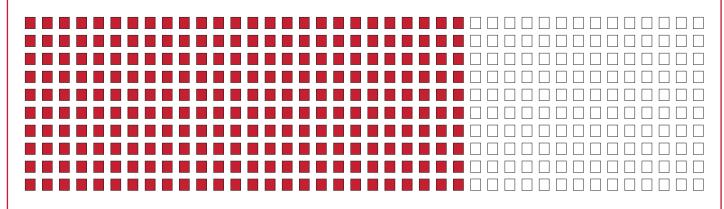
145 NEW GEORGIA COMMITMENT SCHOLARSHIPS (AN AVERAGE OF 12 PER MONTH)

WERE ESTABLISHED IN FY18

92 GEORGIA COMMITMENT SCHOLARSHIP RECIPIENTS STARTED AT UGA DURING THE 2017-18 ACADEMIC YEAR

CHANGING MORE LIVES THROUGH SCHOLARSHIPS

Donors established 260 Georgia Commitment Scholarships by the end of FY18. The goal is to reach 400 by the end of FY20.







"Ernie" R. Perez (BBA '89) and his wife, Jamie, pictured here with their children, were among the first to establish an endowed scholarship through the Georgia Commitment Scholarship Program.

As a senior in high school, Mitzi Samano Leano (above) had almost everything figured out. With a commitment to service, she knew she wanted a career in dietetics—one where she could help expectant mothers find evidence-based nutritional advice. She also knew UGA was the best place for her to pursue her professional aspirations. The obstacle to Mitzi fulfilling her dream—and becoming a first-generation college student along the way—was fitting college into her family's budget.

The Ernesto and Jamie Perez Scholarship removed that roadblock. For Ernie Perez, a 1989 Terry College graduate, attending UGA was a transformational experience that resulted in much more than a degree: He left the University with a nevergive-up mentality and a strong desire to help others. These characteristics have shaped his life and career, and through the Georgia Commitment Scholarship Program, he has found a way to give Mitzi and future scholars like her the same opportunity he had for a life-changing experience at the University of Georgia.





Barry (BSA '82), a UGA Foundation Trustee, and Beth Storey are loyal UGA supporters and established their Georgia Commitment Scholarship in 2017.

When Savonte Wilson learned he was accepted to his dream college, the University of Georgia, he wanted to celebrate—but then reality dampened his spirits. Even with a handful of scholarships, he could not find a way to bridge the financial gap to attend UGA without taking out considerable loans, and his family was hesitant about him assuming debt.

Eventually, Savonte learned he would be the first recipient of the Beth and Barry Storey Family Scholarship. Needless to say, this scholarship was a life-changer. Barry Storey, a proud graduate of the College of Agricultural and Environmental Sciences, has lived a life guided by two important principles: working hard and giving back to the places that matter. It is only fitting that he chose to establish a Georgia Commitment Scholarship at his alma mater to help ensure that hardworking and talented students like Savonte can receive a world-class education at one of the nation's top public research universities.



Cameron Falk always aspired to be a Georgia Bulldog, but finances stood in his way. A world of opportunities opened up to Cameron when he received the Childs Family Scholarship. Now he is determined to seize every opportunity available to him at the University. His academic pursuits in finance, international business, and Spanish have only been part of his UGA experience. Since arriving on campus in August 2017, Cameron has networked with alumni, completed internship opportunities, and studied abroad in Argentina. The Georgia Commitment Scholarship Program has helped Cameron meet likeminded students and grow quickly accustomed to college life. This fall, he is a resident assistant at Russell Hall.

As the inaugural recipient of the Childs Family Scholarship, which was established by Jim Childs (BBA '90) and Natalie Childs (BBA '90), Cameron had the memorable opportunity to meet one of his donors. Jim Childs is a UGA Foundation Trustee and a longtime supporter of the University of Georgia. He and Natalie established this scholarship to pave the way for students who aspire to be the business leaders of the future.



Jim Childs (BBA '90), pictured above with Cameron, is a UGA Foundation Trustee and a longtime supporter of the University.

TAKING

M. Stej re op

Faculty are the lifeblood of the University of Georgia. They teach and inspire our outstanding students, preparing them for success after graduation. They conduct research and scholarship to expand human understanding and improve our quality of life. They also apply their expertise in communities throughout Georgia and around the world to build leadership capacity, foster economic development, and address pressing challenges.

The capacity of the University to make a positive difference is tied directly to the strength of its faculty. That is why, over the past five years, UGA has launched a number of major hiring initiatives to recruit more leading scholars and scientists to campus. These initiatives are elevating the University's capabilities to fulfill its vital missions of teaching, research, and service.

\$453 MILLION IN TOTAL RESEARCH ACTIVITIES IN FY18



M. Stephen Trent (center), the UGA Foundation Distinguished Professor of Infectious Diseases, recently received a five-year, \$3.2 million grant from the National Institutes of Health to optimize vaccine development and administration. Trent was one of five faculty members who were recruited to UGA through the Extraordinary Research Faculty Hiring Initiative.

DONORS CREATED

NEW ENDOWED FACULTY POSITIONS IN FY18



Pamela Whitten



Libby V. Morris

Pamela Whitten became President of Kennesaw State University on July 16, having previously served as UGA's Senior Vice President for Academic Affairs and Provost since 2014. Whitten played a key role in advancing several major University initiatives. Libby V. Morris, director of UGA's Institute of Higher Education and Zell Miller Distinguished Professor of Higher Education, is currently serving as Interim Provost while a national search is being conducted to find the next permanent Provost.



2013

Interdisciplinary Hiring Initiative

Targeted faculty members who conduct research across traditional academic disciplines, where many of the world's most complex problems now reside. Faculty hired through this initiative are working in areas such as mobile health computing technology, poultry health and production, and biological imaging and brain mapping.

Extraordinary Research Faculty Hiring Initiative

2014

Recruited world-class scientists to establish and expand their research programs at UGA. Faculty hired through this initiative are seeking new treatments for deadly infectious diseases, developing tools to diagnose and combat cancer, and developing methods to improve the yield and quality of fruit and vegetable crops.

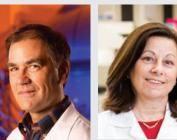


Esther van der Knaap Professor of Horticulture

2015

Georgia Research Alliance Eminent Scholars

Since 2015, the University has recruited six Georgia Research Alliance Eminent Scholars, bringing the total to 18. These highly accomplished scientists have two goals: 1) to conduct research that addresses the grand challenges facing the world and 2) to do so while fostering science- and technology-based economic development.



Art Edison GRA Eminent Scholar in NMR Spectroscopy

Karen Norris **GRA Eminent Scholar** in Immunology and Translational Biomedical

Research

Informatics Hiring Initiative

Expanded instruction and research in the rapidly growing field of informatics. Faculty hired through this initiative are using big data to address challenges ranging from the spread of infectious diseases to securing our nation's energy grids.

Small Class Sizes Initiative

Hired more than 50 new faculty members to reduce class sizes in a number of majors. More than 300 new course sections were created through this initiative, the majority with fewer than 20 seats, to promote more personalized instruction and mentorship.

Investing in the Sciences

2016

Aimed at faculty with funded research portfolios in science disciplines. Scientists recruited through this initiative are conducting research aligned with UGA's three Great Commitments: healthier people, a more secure future, and stronger communities.

PRESIDENTIAL HIRING INITIATIVES

WenZhan Song, the Georgia Power Mickey A. Brown Professor of Engineering, was recruited to UGA through the Informatics Hiring Initiative. Song's research focuses in part on cyber-physical systems, also known as "the internet of things", which are smart systems that link the physical world with the virtual world of information processing through sensor technology.

2017

Investing in the Student Experience I

Focused on faculty members in academic disciplines that are seeing dramatic growth in student demand at UGA, such as engineering, computer science, finance, and biology. This initiative also included hiring additional academic advisors to support undergraduate students pursuing degrees in these high-demand areas.

Investing in the Research Enterprise I

Provided additional start-up funding to attract outstanding faculty members to the University to establish their research programs and contribute to the institution's growing research enterprise.

2018

Investing in the Student Experience II and Investing in the **Research Enterprise II**

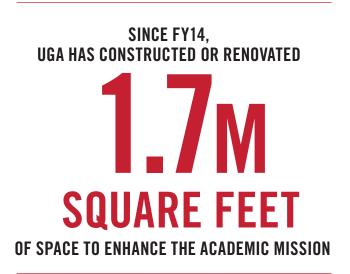
Implemented to expand the impact of the 2017 presidential hiring initiatives.

BUILDING

A world-class institution requires world-class facilities. This year, the University advanced a number of critical capital projects to enhance the learning environment, enable cutting-edge research, serve the needs of Georgians, and help UGA's athletic teams compete at a championship level.

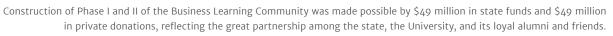
Last September, UGA dedicated Phase II of the Business Learning Community, including three buildings that honor major donors with strong ties to the Terry College: Amos Hall, Benson Hall, and Moore-Rooker Hall. With two large auditoriums, eight classrooms, a capital markets lab, a music business lab, an undergraduate commons, and other features, Phase II-the project's largest phase-was designed to promote teaching and learning at the highest levels and to ensure graduates of the Terry College are prepared to succeed in the global economy.

The University also broke ground on Phase III of the Business Learning Community, funded by a \$42 million public-private partnership. This final phase-with learning spaces designed to promote collaboration among faculty and students-will be composed of two buildings, including Sanford and Barbara Orkin Hall.



ON SUCCESS







(Left) The William Porter Payne and Porter Otis Payne Indoor Athletic Facility was officially named in April to honor former UGA football greats Billy Payne and his father, the late Porter Payne. The naming is the result of gifts totaling more than \$10 million secured from friends of the Payne family. Billy Payne and his wife, Martha, are pictured.

(Below) The West End Improvements Project provides a new home locker room for the football team, space to host prospective student-athletes, enhancements to restroom and concession areas, and a new scoreboard and upper plaza. The \$63 million project funded largely by alumni and friends debuted for the 2018 season.





A new home for the Center for Molecular Medicine (above) was dedicated in fall 2017. This \$25 million state-of-the-art facility, supported by \$17 million in state funds, is allowing the center to expand its work to create new diagnostic, therapeutic, and preventive agents for life-threatening diseases, such as heart disease and cancer.



The newly rededicated Agricultural Research Building (above) on the Tifton campus formerly the Animal and Dairy Science Building—was upgraded with new technology and laboratory space, as well as improved office space and common areas. The renovations, which enable critical agricultural research to support Georgia's No. 1 industry, were made possible by \$5 million in state support.

2018 FACILITIES PROJECTS

A project to build a 100,000 squarefoot **Interdisciplinary STEM Research Building** is advancing with over \$39 million in support from the state. The building, to be located near other STEM facilities on South Campus, will optimize collaborative interactions and innovations in chemistry, engineering, and related STEM fields for students and faculty.

UGA will be renovating the **Boyd Graduate Studies Research Building** to provide cutting-edge engineering research facilities for faculty and graduate students. Concurrently, the **Driftmier Engineering Center** will undergo renovation and expansion to enhance undergraduate instructional lab spaces.

UGA opened **turfgrass research and education facilities** in Griffin, Tifton, and Athens to provide state-of-the-art labs, greenhouses, classrooms, and offices. These new facilities were funded by \$11.5 million in state support.

The state invested \$5 million to renovate **Clark Howell Hall**, which houses the Career Center, the Disability Resource Center, and University Testing Services. Collectively, these units support more than 27,500 students and visitors per year.

Russell Hall, a first-year residence hall, was renovated to enhance living and common spaces. It reopened to students in August.

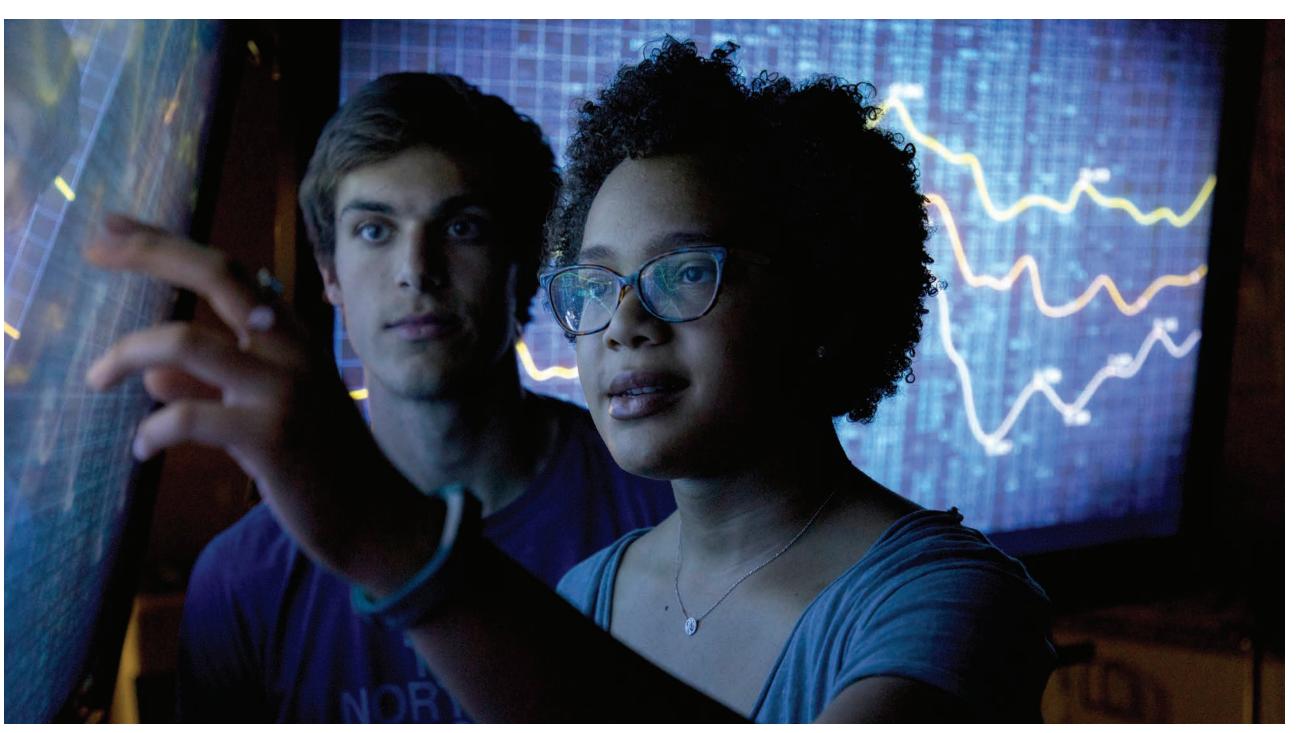
UGA's cybersecurity initiatives span its teaching, research, and service missions, helping businesses and communities across Georgia protect against the devastating economic effects of cyberattacks. The University is also greatly expanding its capacity in informatics, leveraging big data to tackle grand challenges ranging from infectious diseases to food security and economic development.

As a land- and sea-grant institution, the University of Georgia continues to evolve to help find solutions to the most pressing challenges of our time. UGA's response to the growing threat to cybersecurity is a case in point.

Data and new forms of technology have made a transformative impact on the ways that individuals act, businesses operate, and governments serve citizens. While big data and new technology have enhanced access to information, they also have opened the door to a new challenge: cybercrime.

The rising, and increasingly costly, threat of cybercrime is vexing businesses and communities around the world, including in Georgia. Malicious cyber activity costs the U.S. economy between \$50-\$100 billion a year, according to government estimates.

UGA IS A NATIONAL CENTER FOR EXCELLENCE IN CYBER DEFENSE RESEARCH





Anna Strickland, a UGA Public Service and Outreach professional, meets with community leaders at Hartwell City Hall to discuss issues related to cybersecurity. Hart County is one of the communities piloting the CyberArch program, which uses UGA expertise to tackle community issues related to cybersecurity.



Kristen Miller, a UGA Public Service and Outreach professional, is coordinating CyberArch efforts in Spalding County. UGA faculty are engaging with civic and business leaders to better understand issues related to cybersecurity at the local level so the University can help Georgia communities safeguard against cybercrime.

The University of Georgia has recognized these significant challenges in cybersecurity and is applying a multifaceted approach to safeguard critical data and infrastructure in Georgia.

For some time, the UGA Small Business Development Center and the Carl Vinson Institute of Government have been offering technical assistance to Georgia stakeholders regarding cybersecurity. In fall 2017, UGA launched the CyberArch program to connect business and civic leaders with faculty from Public Service and Outreach, the UGA Institute for Cybersecurity and Privacy, and the broader Georgia Informatics Institutes for Research and Education at UGA.

This initiative, which is being piloted in Hart and Spalding counties, provides a collaborative and intensive program that addresses community-identified needs to promote security and economic vitality.

In addition, UGA's Institute for Cybersecurity and Privacy is advancing interdisciplinary research with implications for economic vitality and national security. Faculty members in this institute are conducting research funded by the National Science Foundation, the U.S. Air Force, the Defense Advanced Research Projects Agency, the Department of Homeland Security, and several corporations.



INNOVATION DISTRICT TASK FORCE

Griff Doyle Vice President for Government Relations

David Lee Vice President for Research

In January, UGA launched a Presidential Task Force to develop a long-term strategic vision for an innovation district to serve as a hub for innovation, commercialization, and entrepreneurship. Co-chaired by Vice President for Government Relations Griff Doyle and Vice President for Research David Lee, the task force delivered its final report to President Morehead on July 1, and plans now are moving forward to establish an innovation district at UGA.



The University is preparing the next generation of leaders to address cybersecurity challenges and opportunities by providing students with critical skills related to digital literacy, data management, and information processing.

The University also offers a graduate certificate program in cybersecurity to equip graduate students with cutting-edge cybersecurity and privacy concepts and to contribute to the formation of well-trained cyber defense practitioners and researchers. An undergraduate certificate program in informatics is now available as well. By earning this certificate, undergraduate students can differentiate themselves to employers and gain perspective on an increasingly digital society driven by supply and demand for data.

THREE NEW DEANS TAKE THE HELM AT UGA





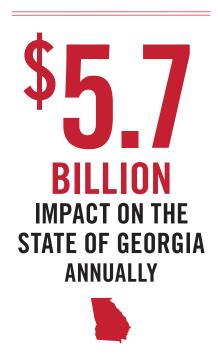
Sonia Hirt College of Environment and Design

Kelly M. Smith College of Pharmacy





Denise A. Spangler College of Education



FINANCIAL

REPORT

SOURCES OF CURRENT FUNDS REVENUE

SOURCES	REVENUE	% TOTAL
From the State of Georgia	479,859,538.00	27.3%
for Resident Instruction	383,594,697.00	21.7%
for Forestry Research	2,908,323.00	0.2%
for Forestry Cooperative Extension	983,248.00	0.1%
for Skidaway Institute of Oceanography	1,388,024.00	0.1%
for Agricultural Experiment Station	45,107,031.00	2.6%
for Cooperative Extension Service	39,907,321.00	2.3%
for Marine Extension Service	1,522,189.00	0.1%
for Marine Institute	993,619.00	0.1%
for Veterinary Medical Experiment Station	2,175,064.00	0.1%
for Veterinary Medical Teaching Hospital	465,826.00	*
for Veterinary Medicine Agriculture Research	814,196.00	*
From Federal Appropriations	14,921,505.88	0.8%
for Agricultural Experiment Station	6,005,394.51	0.3%
for Cooperative Extension Service	8,916,111.37	0.5%
From Student Tuition and Fees	545,190,731.01	31.0%
for Resident Instruction	538,862,959.86	30.6%
for Student Activities	6,327,771.15	0.4%
From Sales, Services, and Miscellaneous Sources	190,144,307.66	10.8%
of Teaching and Service Departments	138,531,424.06	7.9%
of Forestry Research	559,881.79	*
of Forestry Cooperative Extension	163,161.37	*
of Skidaway Institute of Oceanography	1,512,055.52	0.1%
of Agricultural Experiment Station	6,709,204.94	0.4%
of Cooperative Extension Service	14,262,332.75	0.8%
of Marine Extension Service	466,664.37	*
of Marine Institute	32,403.09	*
of Veterinary Medical Teaching Hospital	19,211,000.96	1.1%
of Athens & Tifton Veterinary Laboratories	6,420,177.12	0.4%
of Student Activities	2,276,001.69	0.1%
From Gifts, Grants, and Research Contracts	323,138,590.79	18.4%
(State, Federal, and Private)**		
From Auxiliary Enterprises	203,399,666.57	11.6%
From Endowment	1,534,194.25	0.1%
TOTAL	1,758,188,534.16	100.0%





*Less than 0.1% **Includes Student Aid

This schedule excludes amounts for Plant Funds.

Source: Office of the Vice President for Finance and Administration (Above) The 77th Annual Peabody Awards Ceremony took place on May 19 in New York City. The Peabody Awards, founded in 1940 at the University of Georgia, honor the most powerful, enlightening, and invigorating stories in television, radio, and digital media.

(Left) Carol Burnett received the first Peabody Career Achievement Award presented by Mercedes-Benz. The honor is reserved for individuals whose work in broadcast media has left an indelible mark on the field. Burnett is known as one of the all-time greats of television comedy. Peabody first recognized Burnett in 1962 with a Personal Award.



In 2018, UGA's women's and men's track and field teams each won their first national championship in program history. The men's team (above) captured its national championship in June at the NCAA Outdoor Championships in Eugene, Oregon. The team title for the men came three months after the women (below) won the top prize at the 2018 NCAA Indoor Championships in College Station, Texas. The women's and men's track and field teams are coached by Petros Kyprianou, who was named 2018 National Women's Indoor Coach of the Year.



SOURCES OF CURRENT FUNDS EXPENSES

BUDGETARY FUNCTION

Instruction Research **Resident Instruction** Gwinnett Campus Griffin Campus AU/UGA Medical Partnership Forestry Research Skidaway Institute of Oceanography Agricultural Experiment Station Marine Extension Service Marine Institute Veterinary Medical Experiment Station Athens & Tifton Veterinary Laboratories Veterinary Medicine Agriculture Research Public Service **Resident Instruction** Gwinnett Campus Griffin Campus Forestry Cooperative Extension Skidaway Institute of Oceanography Cooperative Extension Service Marine Extension Service Athens & Tifton Veterinary Laboratories Academic Support **Resident Instruction** Gwinnett Campus Griffin Campus AU/UGA Medical Partnership Skidaway Institute of Oceanography Agricultural Experiment Station Veterinary Medical Teaching Hospital Student Services Resident Instruction Gwinnett Campus Griffin Campus Student Activities Institutional Support **Resident Instruction** Skidaway Institute of Oceanography Physical Plant **Resident Instruction** Gwinnett Campus Griffin Campus AU/UGA Medical Partnership Forestry Research Skidaway Institute of Oceanography Agricultural Experiment Station Cooperative Extension Service Marine Extension Service Marine Institute Scholarships and Fellowships **Resident Instruction** Forestry Research Skidaway Institute of Oceanography Agricultural Experiment Station Cooperative Extension Service Marine Extension Service Auxiliary Enterprises TOTAL

EXPENDITURES	% TOTAL
340,165,198.46	19.6%
431,979,422.64	24.8%
325,383,035.83	18.7%
122,098.22	*
171,255.22	*
941,222.56	0.1%
11,474,132.71	0.7%
3,766,531.23	0.2%
84,649,018.94	4.9%
716,349.45	*
1,069,447.35	0.1%
2,175,064.00	0.1%
697,071.13	*
814,196.00	*
184,598,550.38	10.6%
102,438,012.08	5.9%
399,963.23	*
72,477.16	*
1,476,794.44	0.1%
18,744.03	*
72,093,581.72	4.1%
1,863,073.80	0.1%
6,235,903.92	0.4%
118,137,382.67	6.8%
98,741,933.18	5.7%
66,028.76	*
174,316.88	*
13,268.25	*
157,387.92	*
279,487.60	*
18,704,960.08	1.1%
44,852,637.35	2.6%
36,441,515.06	2.1%
201,661.64	*
116,743.02	*
8,092,717.63	0.5%
101,130,201.68	5.8%
100,961,993.37	5.8%
168,208.31	*
148,532,398.40	8.5%
132,077,841.80	7.6%
197,086.83	7.070
255,786.31	*
479,566.10	*
972,799.03	0.1%
1,060,286.30	0.1%
8,927,531.95	0.5%
4,431,427.82	0.2%
4,451,427.02	*
86,064.57	*
180,279,171.17	10.4%
179,947,894.65	10.4%
85,385.40	10.4%
24,869.15	*
.,	*
214,421.97 4,000.00	*
.,	*
2,600.00	
190,298,815.53	10.9%
1,739,973,778.28	100.0%

1,739,973,778.28

FOUNDATION

REPORT

MISSION OF THE FOUNDATION

The University of Georgia Foundation supports scholarships, endowed chairs and professorships, and other programs that rely on private funds to enrich the quality of education at the University of Georgia. With \$1.3 billion in assets, more than \$1 billion of which is endowed, the foundation provides an average of more than \$65 million annually to UGA to advance its mission of teaching, research, and public service.

The UGA Foundation's Board of Trustees oversees the foundation's work. Trustees lead and promote fundraising activities, accept and steward donor funds, and manage the foundation's financial assets for the long-term benefit and enhancement of the University. Trustees also offer broad advice, consultation, and support to University leadership.

This year, the foundation provided more support than ever before in its 81-year history, thanks to multiple years of record-setting fundraising as well as an above-benchmark investment return. The foundation also continued matching gifts to endowed scholarships through the Georgia Commitment Scholarship Program, which has established 260 new need-based scholarships since January 2017.

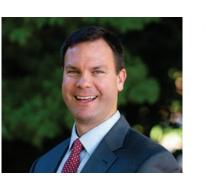


Kelly Kerner

Vice President for Development and Alumni Relations and Executive Director of the UGA Foundation

Kerner joined the University of Georgia in June 2014 and remains focused on building a culture of philanthropy. Under his leadership, fundraising has grown exponentially.





Rebecca Caravati

Chief Financial Officer

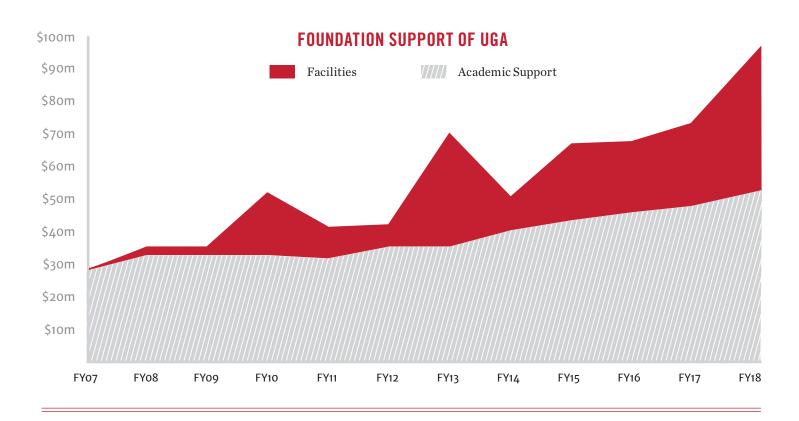
Caravati accounts for the foundation's more than \$225 million annual budget. The majority of this budget is managed and spent in accordance with donors' intent, and the Board of Trustees directs spending associated with discretionary accounts.

Jason Bull

Chief Investment Officer

Bull was hired as the inaugural chief investment officer for the foundation and is responsible for securing a favorable investment return on the foundation's liquid assets, which have surpassed \$1 billion.

*The Foundation's fiscal year ended June 30. Investment returns are preliminary, with some investment managers not yet reporting as of the date of publication.

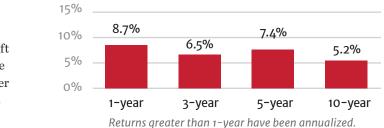


INVESTING IN THE FUTURE OF UGA

An endowment is an investment in the future of the University of Georgia and a way for a donor to leave a permanent legacy. When an endowment is established with a new donation, the gift is invested with two goals in mind: to provide spendable income for the donor's specified purpose and to grow the principal faster than inflation. Any investment return over allowed spending is channeled back into the fund to increase growth.

Asset Class	June 30 Allocation
Publicly Traded Equities	48.4%
Fixed Income	11.7%
Private Equity	5.5%
Hedge Funds	18.5%
Real Assets	15.9%

LONG-TERM INVESTMENT RETURN*



FOUNDATION'S INVESTMENT PORTFOLIO ALLOCATION

Asset Characteristics

Capital appreciation, global diversification, highly liquid
Capital preservation and income, highly liquid
High return potential, illiquid
Moderate return potential with reduced volatility
Inflation hedge and income generation

FISCAL YEAR 2018 UGA FOUNDATION BOARD OF TRUSTEES

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Pamela S. Whitten Senior Vice President for Academic Affairs and Provost University of Georgia Athens, GA

STRATEGIC PLAN

To further advance the mission of the foundation, the board has focused this year on implementing its newly adopted strategic plan, which comprises four goals:

- 1. Enhance the culture of philanthrophy;
- 2. Utilize the full talent of each trustee;
- 3. Develop an optimal committee structure; and
- 4. Evaluate endowment management models to ensure excellent management of the investment portfolio.

Work has been done to address each goal, and the board has completed its goal of developing an optimal committee structure. The new structure, which was unanimously approved, will maximize trustee engagement, enable more advocacy, and ultimately improve the lives of the students they seek to support.

LEADING BY EXAMPLE

The foundation matched donations to the Georgia Commitment Scholarship Program to help donors create 260 new need-based scholarships. Leading by example, more than 50 percent of trustees have established Georgia Commitment Scholarships.

GEORGIA COMMITMENT SCHOLARSHIP PROGRAM



HONOR ROLL **OF DONORS**

CUMULATIVE GIVING SOCIETIES

The Crystal Arch Society

The Crystal Arch Society, recognizing gifts of \$10 million and above, is named for the University of Georgia's most recognizable symbol and the main entrance to campus, the Arch. Erected in the 1850s, the Arch is UGA's most revered landmark, patterned after the great seal of the state of Georgia.

Anonymous (3) Callaway Foundation, Inc. The Coca-Cola Company & The Coca-Cola Foundation Mr. and Mrs. Alston D. Correll Jr. The Bill and Melinda Gates Foundation Georgia Power Company and Foundation The Goizueta Foundation W. K. Kellogg Foundation Kimberly-Clark Corporation *Cora Nunnally Miller Mr. C. L. Morehead Jr. Doris Adams Ramsey and *Bernard B. Ramsey *C. Herman Terry and Mary Virginia Terry *Mr. Charles H. Wheatley *Jane S. Willson and *W. Harry Willson Robert W. Woodruff Foundation

The Abraham Baldwin Society

The Abraham Baldwin Society, recognizing gifts of \$5 million and above, is named for the legendary Georgia statesman, educator, and founder of the University of Georgia. Abraham Baldwin wrote UGA's charter, the first ever written and adopted for a statesupported public university.

Anonymous (2)

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The 1785 Society

The 1785 Society, recognizing cumulative gifts of \$1 million and above, is named for the year that the University of Georgia was chartered by the Georgia General Assembly and pays homage to UGA's impressive history and tradition of achievement as the birthplace of public higher education in America.

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ANNUAL PRESIDENTS CLUB

Established in 1973, the Presidents Club is the leadership program of the Georgia Fund, UGA's annual giving campaign. Presidents Club members are alumni and friends who make a significant and sustaining impact on the University of Georgia with annual leadership support of \$1,500 or more. Members at the Bronze level of \$1,500 to \$4,999 are listed in the online version of the Honor Roll.

Platinum

Annual Gifts: \$25,000 and above

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Correll Hall, named for the couple's contributions, was the first building built as part of the Terry College's new Business Learning Community, and their recent \$5 million gift will establish 24 need-based scholarships for students in the Terry College and the College of Education.

ADA LEE AND ALSTON D. "PETE" CORRELL, JR.

"Ada Lee and I cherished our time at the University of Georgia, and we want to ensure that financial barriers do not get in the way of UGA students pursuing their dreams."

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"Mike is an exceptional lawyer, a gifted problem-solver, and a trusted advisor. Since his arrival in early 2014, this institution has relied heavily on his sound guidance. Issues that are complex, weighty, and involve the interests of the University or the Athletic Association—those are the issues where Mike thrives and where his value to UGA is most apparent."

- President Jere W. Morehead

General Counsel

Mike Raeber is a critical member of the senior administration, directing the Office of Legal Affairs and serving as chief legal counsel for the University and its Athletic Association. Among his many significant responsibilities, he acts as the primary liaison on legal matters with the Office of the President, the Board of Regents, and the Office of the Attorney General.

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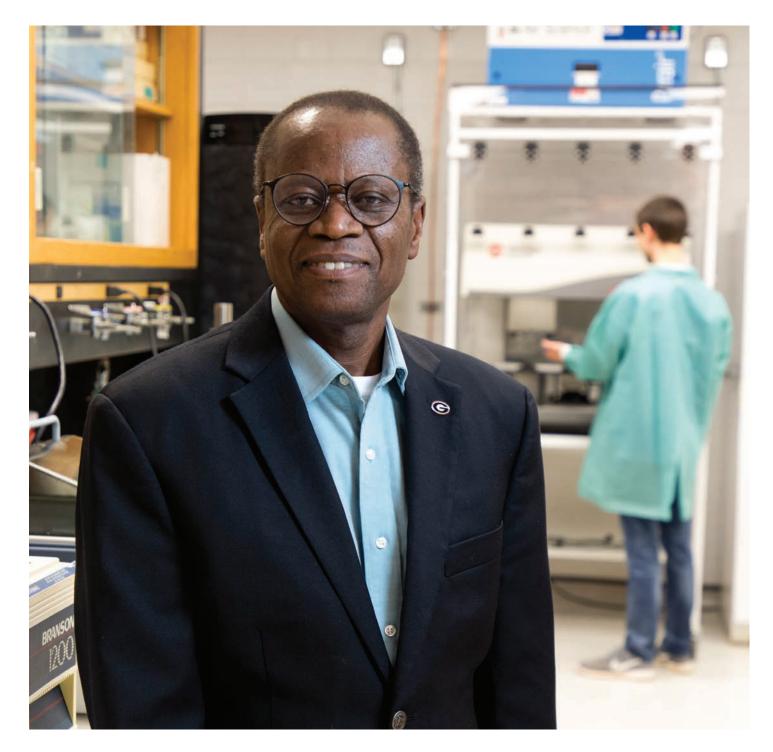
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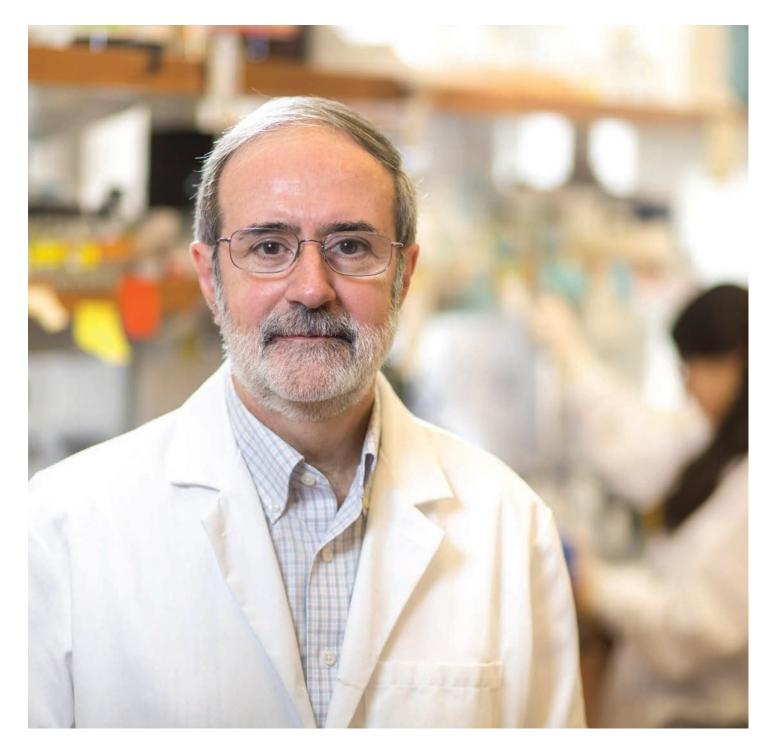
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